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I. Introduction

- 1. The present report submitted pursuant to General Assembly resolution 59/164 of 10 February 2005 provides information on the representation of women in the Secretariat for the period from 1 July 2004 to 30 June 2006 and other organizations of the United Nations system up to 31 December 2004. Sections II, III and IV deal with the United Nations system. Sections V and VI deal with gender parity in the Secretariat.
- 2. In resolution 59/164, the General Assembly noted with concern the continuing lack of representation of women at higher levels of decision-making, especially at the Under-Secretary-General level, and noted with particular concern that gender balance considerations had yet to be effectively integrated throughout the human resources management policies of the United Nations. The General Assembly urged the Secretary-General and the executive heads of the organizations of the United Nations system to redouble their efforts towards the goal of 50/50 gender distribution in the near future.
- 3. In the same resolution, the Assembly encouraged Member States to support the efforts of the United Nations and the specialized agencies, funds and programmes to achieve the goal of 50/50 gender distribution, especially at senior and policy-making levels by: (i) identifying and regularly submitting more women candidates; (ii) proposing national recruitment sources in cooperation with national women's machineries and professional organization networks; and (iii) encouraging more women to apply for positions in the UN system, including in areas in which women are underrepresented, such as peacekeeping, peacebuilding and other non-traditional areas.

II. Overview of the representation of women staff at the Professional and higher categories in the United Nations system

- 4. At the time of preparation of the present report, data on the representation of women in the Professional and higher categories in the entities of the United Nations system was available only as at 31 December 2004 (annex I). The representation of women in the Professional and higher categories in the entities of the United Nations system has increased by 0.6 per cent from 36.3 to 36.9 per cent during the reporting period.
- 5. Cumulatively, at the D-1 level and above, the situation improve3.

 $Table\ 1\\United\ Nations\ system\ or ganizations\ by\ percentage\ of\ women\ staff\ at\ the\ Professional\ and\ higher\ categories\ as\ at\ 31December\ 2003\ and\ 31\ December\ 2004$

Percentage of women staff	31 December 2003	31 December 2004	Organizations and agencies 2004
50 or above	1	2	UNITAR, UNFPA
40-49	8	9	UNICEF, UNESCO, IFAD, PAHO, WFP, WIPO, UNAIDS, UNHCR, ILO
30-39	13	10	UNDP, UNJSPF, United Nations Secretariat, ICAT, WTO, ICSC, ICJ, WHO, IMO, ITC

- 9. According to the ICSC report, the most popular gender-related measures were work/life arrangements (summarized in annex III). While the promulgation of work/life policies is critical, it is also essential to promote a work culture that is supportive of such policies and facilitates the implementation of related measures.
- 10. With respect to measures in the areas of recruitment, promotion, monitoring and accountability for achieving gender balance, the survey indicates that the situation is varied across organizations ranging from

women and men, adequate monitoring and oversight of strong and sustainable policies, systems and processes that will ensure all forms of parity and diversity. The solutions suggested in the study propose genuinely equal, rather than preferential treatment for women, noting that equal treatment does not mean the same treatment. Processes need to be managed in differentiated ways to ensure equal outcomes for all. UNICEF has already met one recommendation of the study by appointing a Special Adviser, Gender and Diversity, in the Office of the Executive Director of UNICEF.

C. IAEA gender balance recruitment initiative

16. In addition to the introduction of new work/life policies and recruitment procedures, the IAEA urged its Member States in March 2005 to designate a Point of Contact for the Recruitment of Women. Points of Contact provide information to and facilitate contact with national institutions, agencies, universities, and professional and women's organizations, and directly distribute vacancy notices to them. Points of Contact also arrange and fund recruitment missions, publicize the IAEA as a potential employer, and support the IAEA's Junior Professional Officer, internship and Fellowship for Young Professional Women programmes.

D. UNHCR gender equity initiatives

17. UNHCR has recently established a post for a Senior Diversity and Ethics Officer who monitors and reviews gender and geographical balance issues. Also, a Special Adviser post to the High Commissioner has been established to advise on gender equity issues regarding staff in the Organization. A 50-50 promotion policy is being implemented and changes favouring gender equity have been introduced in the rules governing the appointments, promotions and postings

20. While this report highlights the major findings and conclusions of the analysis for Phase II, both Phases identified many common themes indicated in the text of the report. It focuses on the challenges that must be addressed if the goal of gender balance is to be attained. Three key factors are highlighted. First, the need for a clear distinction between gender mainstreaming and gender balance. Second, the commitment at the highest level to institute positive and mandatory special measures. Finally, the institutionalization of clear mchanisms of accountability for gender balance. The present analysis is divided into nine areas: gender strategy; gender planning statistics; recruitment and selection processes; progress within the organizations; development and career planning; mobility; working climate and culture and accountability.

B. Gender strategy

- 21. One indicator of the importance of attaining equal representation is the existence of a gender strategy as an integral part of the culture and policies of each organization. This covers both staffing and policy, as well as acceptance of the remit by all staff members. Responsibility for gender issues at a policy level tended to be jointly shared between Human Resources Management (HRM) and Gender Focal Points or Gender Bureaux (as in the case of ILO). A key aspect of the gender focal points' role was advising and monitoring progress towards the 50/50 representation target. Gender policies covered staffing, development and retention issues including work/life balance and rotation. In addition, a majority of HR strategy plans incorporated diversity targets and actions.
- 22. A critical factor in getting both men and women to accept gender balance is to demonstrate that it enhances organizational effectiveness. The analysis revealed a continuing debate on the relative merits of gender mainstreaming and gender balance with a significant perception on the part of many that policies promoting both were providing undue advantage to women. However,

did not have detailed computerized gender statistics for each stage of the recruitment and selection process. Gender disaggregated statistics were available on promotions, although these were not always computer-generated. At present, most of the statistical data relating to gender representation in the UN system consists of snapshot interval reports. In order to examine relative career progression of men and women in the system, a cohort analyses to track differentials in promotion and retention rates is required.

25. To ensure that comprehensive management information is available to managers to review progress and strategically plan for attainment and sustainability of gender balance, the suggested measures would include:

Measure 3. Implementing a quarterly or semi-annual monitoring system which incorporates all relevant gender balance data into an overall workforce planning report at both organizational and unit manager level.

Measure 4. Incorporating comprehensive empirical data into monitoring reports such as gender representation at each stage of the recruitment and selection process, gender differences in performance appraisal ratings and promotion rates in order to highlight where positive action is needed.

D. Recruitment

- 26. The method of recruitment into the organizations differed with varying standards for age and seniority. Three main entry points were analyzed: entry level, middle level and senior level.
- 27. Entry level recruitment of young people is through programmes such as the Junior Professional Officer and the National Competitive Examination in the UN Secretariat. This group is generally gender balanced or has a higher representation rate of women. While this finding is encouraging, this study shows that gender balance at the entry level is not differe r s5 Incn0.2ds er-1.1(erthicus)7rlgen20.67 [d49er)14s511a1931946 Tw(differtionlit enc)TJ2

- (d) Gender focal points to work in consultation with line managers in units where there are male-dominated professions to obtain demographic data relating to the global labour pool in order to focus outreach recruitment efforts.
- 29. At the senior levels in the organizations of the UN system, recruitment was the prerogative of the head of the organization. While there was evidence in most of the organizations of a proactive push by the head of the organization to find women to fill posts at these senior levels through outreach activities as in Phase I, there is a strong need for systematized information on qualified female candidates, especially from the developing, unrepresented and underrepresented countries. Findings from the interviews with staff also indicated a potential problem with acceptance of women brought in under this system. It is therefore imperative that all women recruited at this level are seen to be highly qualified and are given enough support to be able to integrate effectively into the organization. To target women applicants for posts at the D-1 and above levels, the suggested measures would include:

Measure 6. Realigning personnel and budgetary resources within the HR function to:

- (a) Form linkages with global online recruitment web sites to search databases for women matching specific criteria;
- (b) Systematically gather and compile information on highly qualified women candidates for senior posts:
- (c) Allow adequate time to identify qualified women candidates through timely preparation of succession plans for posts at the D-1 and above level;
- (d) Liaise with national machineries and other bodies to identify highly qualified women in targeted countries.

E. Selection

30. All the organizations employed a formal selection process for posts at mid-Professional levels. Within this formal system, four main areas of concern were identified. The first relates to a focus in the process of evaluation on technical criteria and years of experience. The second relates to an uneven application of best practice for selecting panel members in terms of awareness of gender representation targets and relevant special measures relating to these targets, training in gender-sensitive evaluation of candidates and gender balance in the panel. A third issue relates to the lack of a defined role for Gender Focal Points in the selection process. The fourth concern relates to the continuing use of networking and lobbying in the selection process and its negative impact on women.

31. In order to ensure that the selection process works throughout the system in a fair and transparent manner towards gender equality goals, the suggested measures would include:

Measure 7. Adopting binding special measures to select an equally or better qualified female candidate until the 50/50 representation target is reached.

Measure 8. Enhancing the selection procedures to ensure that managerial competencies are given the same rating as technical competencies for positions at P-5 and above. Also, assess experience through competency acquisition, not in terms of time served or location.

Measure 9. Promulgating robust terms of reference for Gender Focal Points that legitimize their role, guarantee their access to relevant information and senior management, and

include their participation in selection processes to ensure that gender policies are adhered to.

Measure 10. Increasing the use of selection through competencies, including by using assessment centres.

F. Progress within organizations

1. G to P movement

32. While there is not always a G to P examination requirement as in the case of the Secretariat, there was little evidence of staff movement from G to P positions within the organizations studied. Three key factors impacted progress: (a) the requirement to have an advanced degree for many posts at the Professional level; (b) the rotational nature of posts at the Professional level, posing obstacles to staff members with family considerations; and (c) lack of career development

management team, that advocates the benefits of work/life balance for all employees, with a particular focus on managers.

Measure 26. Inclusion of gender-sensitivity indicators on fostering a healthy work environment conducive to work/life balance in performance evaluations.

Measure 27. Incorporating gender-related indicators on separation and retention issues, work/life balance and managerial culture into exit interviews.

J. Accountability

38. Accountability for achieving the 50/50 representation target is critical. The analysis revealed, in all the organizations studied, lack of an enforcement mechanism to hold managers accountable for achieving gender representation goals. To promote greater accountability for the fulfilment of the gender balance targets in the UN system, the suggested measures would include:

Measure 28. Establishing a system of clearly defined responsibilities for gender balance at all levels in

Table 3

Comparison of gender distribution of staff in the Professional and higher categories with appointments of one year or more, as at 30 June 2004 and 30 June 2006

Table 4

P-5	29.3	30.0	32.6	29.5	29.3	30.1	31.0	31.4	30.7	-0.3	1.4	0.18
P-4	32.3	33.7	33.5	31.4	31.4	31.5	34.1	34.6	35.9	1.8	3.6	0.45
P-3	39.4	39.5	40.2	36.9	38.0	39.9	41.5	41.0	41.4	-0.1	2.0	0.25
P-2	45.4	48.2	50.1	48.0	48.7	50.1	50.8	50.8	49.0	-1.9	3.6	0.45

				women				women	change 2004 to 2006	
L-7	6	1	7	14.3	6	1	7	14.3	0.0	
L-6	51	9	60	15.0	41	11	52	21.2	6.2	
 L-5	142	29	171	17.0	139	27	166	16.3	-0.7	
L-4	113	42	155	27.1	163	52	215	24.2	-2.9	
L-3	139	98	237	41.4	193	126	319	39.5.7	7(.1) 1083	3re 0.48

- F. Appointments, promotions, lateral moves and separation of staff in the Professional and higher categories with appointments of one year or more
- 52. General Assembly resolution 58/144 requested the Secretary-General to monitor the progress made by departments and offices to ensure that the appointment and promotion of suitably qualified women represented at least 50 per cent of all appointments and promotions until the goal of 50/50 gender distribution was met.

1. Appointments

53. In the reporting period the percentage of women appointed to posts in the Professional category with appointments of one year or more, ranged from a low of 26.5 per cent (at the P-5 level) to a high of 41.7 per cent at the P-2 level. At the decision-making levels the percentage of appointments of women ranged from 13.6 to 30 per cent for the USG and ASG levels, respectively and 15.4 to 22.0 per cent for the D-2 and D-1 levels, respectively.

Table 7
Appointments by gender and grade to Professional and higher categories in the United Nations Secretariat between 1 July 2004 and 30 June 2006

Level	M en	Women	Total	Per cent women
USG	19	3	22	13.6
ASG	7	3	10	30.0
D-2	11	2	13	15.4
D-1	32	9	41	22.0
Subtotal	69	17	86	19.8
P-5	72	26	98	26.5
P-4	115	71	186	38.2
P-3	128	85	213	39.9
P-2	7	5	12	41.7
P-1	0	2	2	100.0
Subtotal	322	189	511	37.0
Total	391	206	597	34.5

Source: Office of Human Resources Management.

54. Trends in appointments over the eight-year period from 1 July 1998 to 30 June 2006 reveal that in the Professional and higher categories the percentage of appointments of women in the Secretariat decreased by 2.3per cent from 40.1 per cent (1999) to 37.8 per cent (2006). The most striking decrease is at the D-2 level where the percentage dropped by 49.3 per cent from 55.6 (1999) to 6.3 (2006) (see table 8). Similarly, at the P-5 level, the representation of women dropped by 5.3 per cent, from 31.8 to 26.5 per cent. An increase of 7.1 per cent, from 26.2 to 33.3 per cent, however, was registered between 1999 a

 $\label{thm:categories} Table~8 \\ Trends~in~the~appointments~of~women~in~the~Professional~and~higher~categories~in~the~United~Nations~Secretariat$

Level	USG	ASG	D-2	D-1	P-5	P-4	P-3	P-2	Total	Changes from previous year
July 1998 to				25.2	24.0	2 - 2	24.0	- 1 -	40.4	
June 1999	0.0	0.0	55.6	27.3	31.8	26.2	31.8	64.5	40.1	
July 1999 to										
June 2000	0.0	0.0	42.9	31.3	35.3	20.0	44.6	51.5	40.5	0.4
July 2000 to										
June 2001	20.0	0.0	0.0	20.0	14.6	32.1	45.6	55.8	40.7	0.2
July 2001 to										
June 2002	9.1	10.0	21.4	19.2	12.1	22.7	34.9	56.6	33.2	-7.5
July 2002 to										
June 2003	20.0	28.6	11.8	13.6	31.3	24.8		61.9	38.5	5.3
July 2003 to										
June 2004	14.3	33.3	20.8	31.0	14.5	32.7	41.9	52.9	37.2	-1.3
July 2004 to										
June 2005	11.1	33.3	20.0	18.1	30.7	39.5	36.2	51.0	38.2	1.0

July 2005 to June 2006

 $Table\ 9$ Promotions by gender and grade to Professional and higher categories in the United Nations Secretariat, 1 July 2004 to 30 June 2006

Level	M en	Women	Total	Per cent women
D-2	8	7	15	46.7
D-1	43	18	61	29.5
Subtotal D	51	25	76	32.9
P-5	99	60	159	37.7
P-4	143	131	274	47.8
P-3	66	84	150	56.0
P-2	9	17	26	65.4
Subtotal P	317	292	609	47.9
Grand total	368	317	685	46.3

in the previous period, and for 32.2 per cent of employment expirations (79 out of 245) as compared to 24 per cent in the previous period. These increases of 7 and 8 per cent, respectively imply the need for even greater rigor in the objective of accelerating progress towards gender balance.

- 60. The most marked increase between 2003/2004 and 2004/2006 was registered in the category of agreed terminations. Women accounted for 46.6 per cent (41 out of 88) of agreed terminations in 2004/2006 as compared to 20 per cent (11 out of 59) in the previous reporting period.
- 61. A more detailed analysis, from exit interviews of the causes of the inter-agency or organizational transfers, resignations and agreed terminations, would assist in better assessing the viability of this pool of staff for purposes of better retention of women. The pool of women, who separate on account of expiry of contract, may also constitute an important source of qualified women from which to draw to increase the representation of women.

Table 11
Separation of women in the Professional and higher categories, by type, category and gender from 1
July 2004 to 30 June 2006

USG

Source: Office of Human Resources Management.

- 62. In resolution 58/144, the General Assembly requested the Secretary-General to provide gender disaggregated attrition rates for all organizational units and at all levels. Available information covers only retirements.
- 63. According to OHRM forecasts, a total of 1,759 Secretariat staff under the 100 series with appointments of one year or more will reach mandatory retirement age during the next five years.¹⁵ (14.8 per cent of the group). An average of 352 staff will retire each year, ranging from a

^a To other entities in the United Nations Common System.

 $^{^{\}rm 15}$ Composition of the Secretariat (A/61/257).

low of 222 in 2006 to a high of 435 in 2009. 151 Directors will retire over the five-year period, accounting for 8.6 per cent of all retirements, 560 staff (31.8 per cent) will retire from the Professional category and 1,048 staff (59.6 per cent) will retire from the General Service and related categories.

64. During the period 2006-2010, more women than men will retire overall (935 women compared to 824 men). However, in the Professional and higher categories (P-2 to D-2), 62.3 per

General Service category, women accounted for 59.5 per cent (821 out of 1,378) compared to 55.9 per cent in the previous period. Women represented 71.6 per cent (401 out of 560) of lateral moves compared to 70.3 per cent in the last reporting period. In terms of separations, women made up 59.9 per cent of all separations (557 out of 929), as compared to 60.8 per cent in the last reporting period. This is representative of the overall percentage of women in this category.

69. In the Security and Safety Service and Trades and Crafts categories, women continue to be severely underrepresented, accounting for only 11.5 per cent (34 out of 295) and 2.4 per cent (4 out of 168), respectively.

VI. Recent activities undertaken towards achieving gender balance in the Secretariat

A. Staff selection system

70. As the data above illustrate, efforts to meet the goal of 50/50 gender representation in the Secretariat have not been successful under the current staff selection system (ST/AI/2002/4). While previously the Special Measures were part of the rules governing the selection process, the current system calls for "full consideration" by heads of department of women candidates. The Secretary-General has proposed the following additional measures for accelerating progress toward gender parity: (i) more targeted outreach and recruitment strategies;²¹ (ii) enhanced accountability mechanisms requiring OHRM's approval when heads of departments/offices intend to select a male candidate where an equally qualified female candidate exists (except for mission posts and posts located in an office, fund or programme with specific appointment and promotion authority, e.g., UNEP, UNODC or OIOS²²); and (iii) centrally managed placement of NCE candidates by OHRM.²³

B. Human Resources Action Plans

71. The introduction of the Human Resources Action Plans (HRAP) system has institutionalized a process for discussing and reviewing the department's performance in key human resources management areas. Programme managers are accountable to the Secretary-General for meeting the targets in the HRAPs. Non compliance could result in a post-facto imposition of limitations on or full withdrawal of delegation of authority from the department.

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departmental score cards, the Management Performance Board noted that although certain departments had made good progress in attaining the goals, overall performance needs improvement, especially in the areas of geographic representation and gender balance.²⁵

C. Work/life policies

1. Spouse employment

73. The issue of spouse employment remains a major challenge and concern, for both women and men, with significant implications for staff mobility, retention and recruitment. In 2004 the United Nations joined partnerjob.com, a self-financing, non-profit organization which aims at facilitating mobility of its members' employees by helping to find jobs for their spouses. Partnerjob.com provides a web-based database of job openings worldwide posted by members and other authorized cies s115 TD0.709 Tc-or chaurricula v1 T9.2(Te po9ted by1m)7.5('.6(lping71)TJ19.6

harassment, sexual harassment and abuse of authority (ST/SGB/2005/20); protection against retaliation for reporting misconduct and for cooperating with duly authorized audits or investigations (ST/SGB/2005/21); establishment of an ethics office (ST/SGB/2005/22); establishment of the DPKO conduct and discipline teams at Headquarters in October 2005 and in some peacekeeping missions (Burundi, Côte d'Ivoire, Democratic Republic of the Congo, East Timor, Haiti, Liberia, Sierra Leone, and Sudan). The staff counsellor's office has offered courses on employment possibilities in New York and assisted with the creation of spouse networks.

E. Office of the Special Adviser on Gender Issues and Advancement of Women (OSAGI)

76. The Special Adviser is a member of the Senior Review Group and provides names of qualified female candidates to the Secretary-General for high-level posts. Qualified senior level women are invited to submit their resumes for inclusion in a roster maintained by OSAGI for positions at the D-2 level and above. OSAGI, through its Office of the Focal Point for Women (FPW), also works with a global network of 60 focal points and alternates located in different departments/offices of the Secretariat to promote progress towards gender parity. In addition, the Office cooperates with relevant entities of the UN system to strengthen policy development and implementation in all areas with a bearing on the improvement of the status of women. This includes issues of relevance to conditions of employment, work environment, work/life balance issues, advocacy and outreach, as well as recruitment and retention.

77. With specific reference to gender balance, FPW monitors progress made by the UN system in reaching gender parity at all levels and in all categories of posts, particularly in senior and decision-making posts. The FPW participates in an ex-officio capacity in the Central Review Bodies to ensure that the gender targets, as mandated by the General Assembly, are taken into account in the selection process. Also, monthly lists of senior-level vacancies at levels P-5 and above are distributed electronically to NGOs, universities, the general public and in the UN system. In March 2006, OSAGI participated in a DPKO-convened two-day policy dialogue with troop and police contributing countries to review strategies for enhancing gender balance among uniformed personnel in peacekeeping missions. A set of recommendations were adopted at the meeting. In May 2006, OSAGI hosted a meeting of women ambassadors to the UN to discuss strategies and mechanisms for engaging Member States; more actively in the Secretary-General's efforts to increase the representation of women among UN staff and personnel, especially at senior levels.

78. OSAGI/FPW continues its work in collaboration with OHRM, the Ombudsman and the Panel of Counsel to provide counselling, referrals and responses to inquiries of female staff members including gender related grievances.

79. The FPW publishes a quarterly newsletter, "Network – the UN Women's Newsletter". The newsletter, which is distributed electronically and in hard-copy inside and outside the United Nations system and is also available online, provides updated information on developments with regard to the status of women, policies of United Nations organizations to achieve the gender targets and items of general interest concerning women in the workplace.

VII. Conclusions

80. The lack of progress, even regression, since the last report (A/59/357) requires a serious re-thinking of current policies in order to meet the gender balance targets of the

selection processes provides a useful support mechanism for managers. Such a system

Abbreviations

CTED Counter-Terrorism Committee Executive Directorate

DDA Department for Disarmament Affairs

DESA Department of Economic and Social Affairs

DGACM Department for General Assembly and Conference Management

DM Department of Management (Office of the Under-Secretary-General, the

Office of Programme Planning, Budget and Accounts, the Office of Human Resources Management and the Office of Central Support Services, and the

Office of the Capital Master Plan of the Department of Management

DM/CMP Capital master plan (of the Department of Management)

DM/OCSS Office of Central Support Services (of the Department of Management)

DM/OUSG Office of the Under-Secretary-General (of the Department of Management)

DM/OHRM Office of Human Resources Management (of the Department of

Management)

DM/OPPBA Office of Programme Planning, Budget and Accounts (of the Department of

Management)

DPA Department of Political Affairs
DPI Department of Public Information

DPKO Department of Peacekeeping Operations

DPKO/OMS Department of Peacekeeping Operations/Office of Mission Support

DSS Department of Safety and Security

OHCHR Office of the United Nations High Commissioner for Human Rights
OHRLLS Office of the High Representative for the Least Developed Countries,

Landlocked Developing Countries and Small Island Developing States

OIOS Office of Internal Oversight Services

OIP Office of the Iraq Programme

OLA Office of Legal Affairs

Ombudsman Office of the United Nations Ombudsman
ONUB United Nations Operation in Burundi
OSG Office of the Secretary-General

OSRSGCAC Office of the Special Representative of the Secretary-General for

Children and Armed Conflict

REGCOM Regional Commissions Liaison Office

UN United Nations

UNAIDS United Nations Programme on HIV/AIDS

UNAMA United Nations Assistance Mission in Afghanistan

UNAMI United Nations Assisted Mission for Iraq
UNCC United Nations Compensation Commission

UNCTAD United Nations Conference on Trade and Development

UNDP United Nations Development Programme
UNEP United Nations Environment Programme

UNESCO United Nations Educational, Scientific and Cultural Organization

UNFIP United Nations Fund for International Partnerships

UNFPA United Nations Population Fund

UNHCR Office of the United Nations High Commissioner for Refugees

UN-Habitat United Nations Human Settlements Programme

UNICEF United Nations Children's Fund

UNIDO United Nations Industrial Development Organization
UNITAR United Nations Institute for Training and Research

UNJSPF Secretariat of the United Nations Joint Staff Pension Fund and the

United Nations Staff Pension Committee

UNMEE United Nations Mission in Ethiopia and Eritrea

UNMIK United Nations Interim Administration Mission in Kosovo

UNMIL United Nations Mission in Liberia
UNMIS United Nations Mission in Sudan

UNMOVIC United Nations Monitoring, Verification and Inspection

Commission

UNOCI United Nations Operation in Cote d'Ivoire
UNODC United Nations Office on Drugs and Crime

UNOG United Nations Office at Geneva

UNOMIG United Nations Observer Mission in Georgia

UNON United Nations Office at Nairobi

UNOPS United Nations Office for Project Services

UNOV United Nations Office at Vienna
UPU United Nations Postal Union

UNRWA United Nations Relief and Works Agency for Palestine Refugees in

the Near East

UNSECOORD Office of the United Nations Security Coordinator

UNU United Nations University
WFP World Food Programme
WHO/PAHO World Health Organization

WIPO World Intellectual Property Organization
WMO/ICAT World Meteorological Organization

WTO World Tourism Organization

Annex I. Gender distribution of staff in the Professional and higher categories in the organizations of the United Nations system at Headquarters, other established offices and project posts, as at 31 December 2004

ORGANI- ZATION	Ur	Ga	D	D2	D)1	Р	P5	P4	1	P3	3	P2	2	F	P1	TOTA	AL	Total 2004	Per cent women Dec 2004	Per cent women Dec 2003	Change in percentage points
	М	W	М	W	М	W	М	W	М	W	М	W	М	W	М	W	М	W				
FAO	13	2	37	8	119	15	322	63	351	106	155	115	92	100	15	14	1104	423	1527	27.7	28.1	-0.4
IAEA	6	1	4	0	28	5	210	23	285	51	218	70	38	27	2	2	791	179	970	18.5	18.6	-0.2
ICAO	2	0	5	0	16	1	102	8	134	33	40	23	13	21	1	2	313	88	401	21.9	24.4	-2.4
ICAT	0	0	1	0	2	0	13	4	16	10	10	8	6	6	0	0	48	28	76	36.8	33.8	3.1
ICJ	1	0	1	0	1	0	3	0	10	2	6	6	6	7	0	0	28	15	43	34.9	33.3	1.6
ICSC	2	0	1	0	2	1	1	0	3	3	3	1	1	2	0	0	13	7	20	35.0	38.1	-3.1
IFAD	4	1	6	1	7	6	46	14	22	19	7	11	8	19	1	2	101	73	174	42.0	39.7	2.3
ILO	7	4	15	4	54	17	274	95	160	124	88	119	28	53	2	8	628	424	1052	40.3	37.4	2.9
IMO	1	0	5	2	15	1	35	8	18	13	12	13	9	10	0	0	95	47	142	33.1	35.2	-2.1
ITC	1	0	1	0	4	0	25	3	22	10	17	9	12	13	0	1	82	36	118	30.5	28.3	2.2
ITU	5	0	3	0	14	0	72	13	71	15	48	45	24	15	3	3	240	91	331	42.5	13369987	74(1)70 /5 796.6.5
PAHO	1	2	2	1	12	9	40	32	139	73	26	32	19	20	2	4						

Annex II. Targets, focal points and women's groups in the United Nations system, as at December 2004²⁸

		lished target for woofessional categor					
Organization	Percentage	Year established	Time frame	Relevant legislative resolution	Percentage achieved ²⁹	Coordinator or focal point for status of women staff members	Advocacy group of/for women staff members
United Nations	50	1995	2000	A/RES/50/164 A/RES/59/164		Special Adviser of the Secretary-General on Gender Issues and Advancement of Women and Focal Point for Women in the United Nations Secretariat.	1 1 0
UNDP	50		2006		38	Advisor for Talent Management and Workforce	

er balance in the United Nations system

						UNRWA	ІГО	FAO	WFP	UNECE	ОНМ	ICAO	UPU	ITU	WIPO	UNIDO	IAEA	WTO	Total No. of or gani- zations
						x		X	х		X	X	х			х	х		12
						x				х	х	х	х			х	х		11
																	X		1
nce	х	х		х	X	х	X		X			X			X				9
gender balance	Х		X	X	X					X		X							6

Annex IV. Gender distribution of staff in the Professional and higher categories in the United Nations secretariat by department/office and grade, as at 30 June 2006

Department/	Department/ USG		ASG		D-2		D-1		P-5		P-4		P-3		P-2		P-1		Total		Grand	Per cent
Office	М	F	М	F	М	F	М	F	М	F	М	F	M	F	М	F	М	F	М	F	Total	women
CTED			1		1		2		6	3	5	6	1	2					16	11	27	40.74%
DDA	1				1	1		2	9	2	7	2	2	1	2	1		1	22	10	32	31.25%
DESA	1		2	1	7	3	19	10	27	20	41	43	28	26	20	22			145	125	270	46.30%
DGACM	1		1		2	2	6	7	62	39	112	88	101	80	14	13			299	229	528	43.37%
DM	1				2		3		8	5	2	5	1	3		1			17	14	31	45.16%
DM/CMP							1		1	1			1		1				4	1	5	20.00%
DM/OCSS			1		1	1	6		18	3	28	5	33	12	12	9			99	30	129	23.26%
DM/OHRM				1		3	2	2	8	10	13	16	6	11	6	5			35	48	83	57.83%
DM/OPPBA			1		1	2	3	4	9	5	18	20	19	19	6	6			57	56	113	49.56%
DPA	1		1	1	1	2	8	5	11	13	15	11	9	13	2	4			48	49	97	50.52%
DPI	1				2	1	8	7	17	14	34	30	32	43	13	25			107	120	227	52.86%
DPKO	1		1	1	6	1	9	2	20	12	87	33	74	39	10	10			208	98	306	32.03%
DSS	1				2	1	1	1	15	1	20	5	3	2	2	2			44	12	56	21.43%
ECA	1						10	3	26	4	32	17	45	23	19	9			133	56	189	29.63%
ECE	1				1		7	2	15	5	21	9	20	10	10	6			75	32	107	29.91%
ECLAC	1						9	1	17	6	22	11	17	18	22	11			88	47	135	34.81%
ESCAP	1						9	2	16	11	38	10	31	10	14	13			109	46	155	29.68%
ESCWA		1					6	1	16	2	13	13	10	12	3	9			48	38	86	44.19%
ETHICS								1				1								2	2	100.00%
FMADPKO	11		26	2	27	2	70	9	158	48	382	129	439	216	144	103		2	1257	511	1768	28.90%
INTERORG ^a					1					1	2	2	1	1					4	4	8	50.00%